



AGILE DEVELOPMENT IN PRACTICE

ENTERPRISE TRANSITION

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Enterprise Transition Team

- represent different regions + competences
- strategic
- aligns Way of Working

Coaches

- internally certified
- in-training coaches

identify

Feature Teams

Tiger Team

ScM, PO

participate



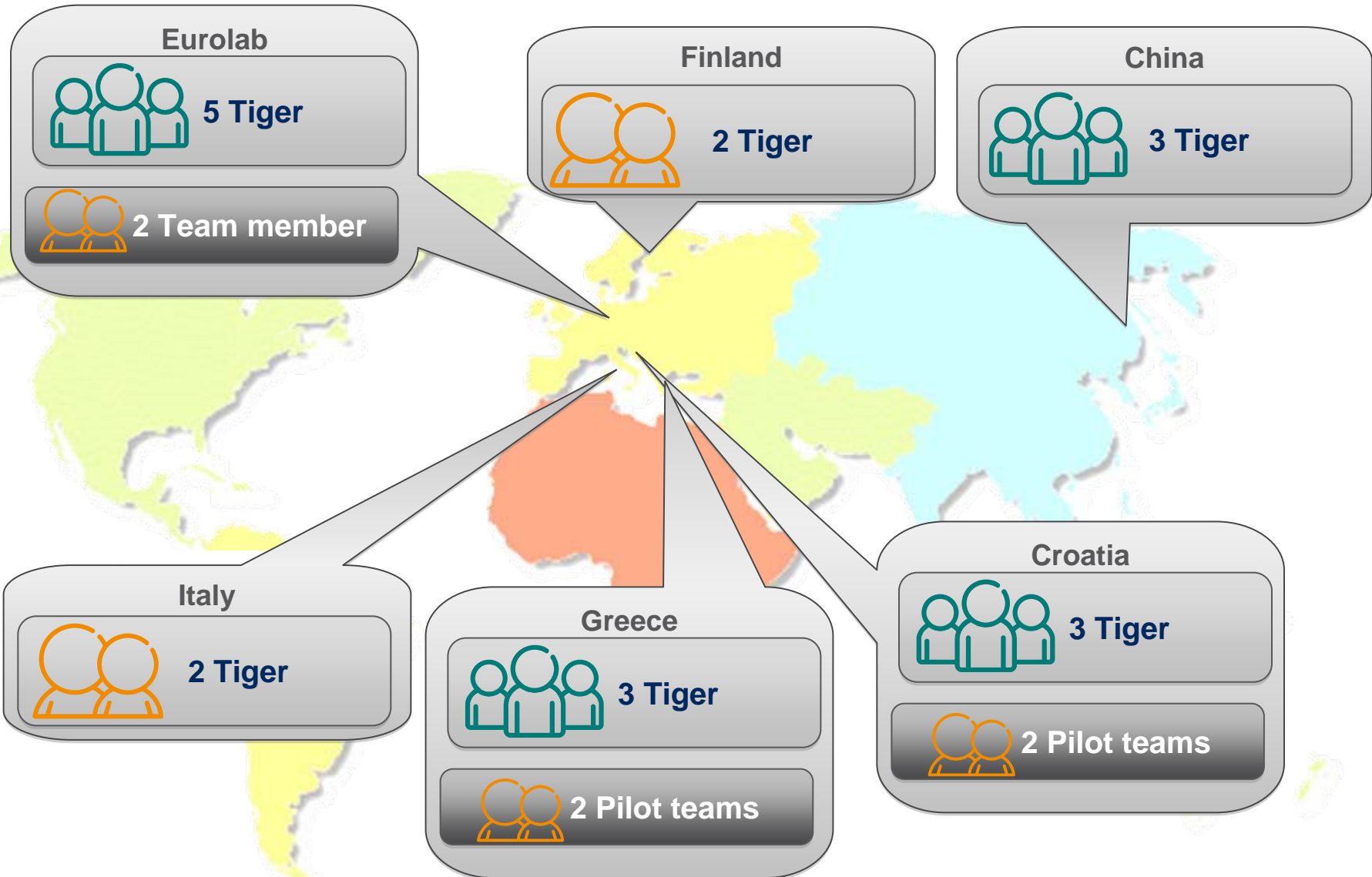
Local Trans. Team

CoP's

- Testing CoP
- Design CoP
- topic or role based; TDD, POs...
- self organizing but supported by LTT/ETT

←

ENTERPRISE TRANSITION - PILOT



ENTERPRISE TRANSITION - PILOT

Scrum methodology

- › Sprint duration: two weeks
- › Cross-functional Teams
- › Self-organized Teams

Two features, one PdO per feature

Two scrum Teams per feature, one ScM per Team

External Coaches





AGILE DEVELOPMENT IN PRACTICE

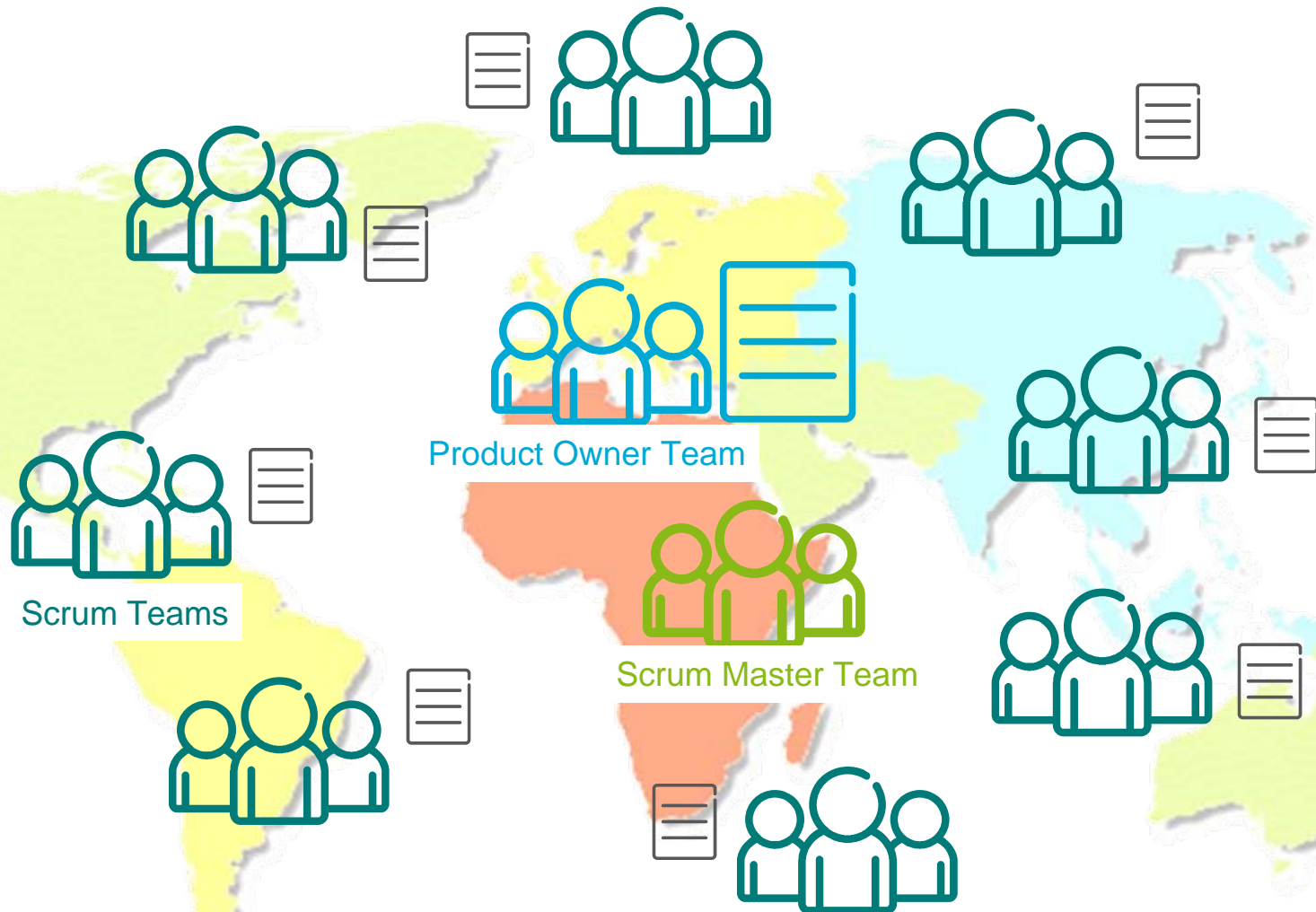
SCRUM WITH 8 TEAMS

OUR CHALLENGES

- › Big Feature
- › 8 Teams
- › Team Distribution
- › No Project Lead
- › Build One Feature
- › e2e Responsibility
- › Shared Code Ownership
- › Incremental Build



FEATURE TEAM



FEATURE BACKLOG

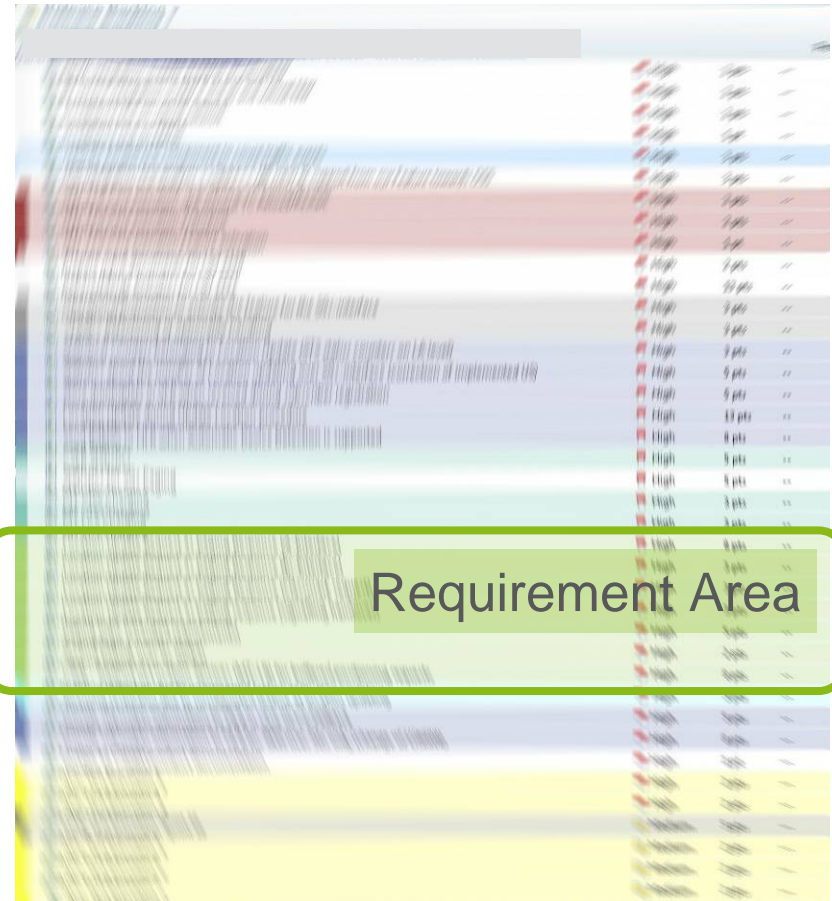
One Backlog

Fully Prioritized

Teams pull Work Items

Requirement Areas

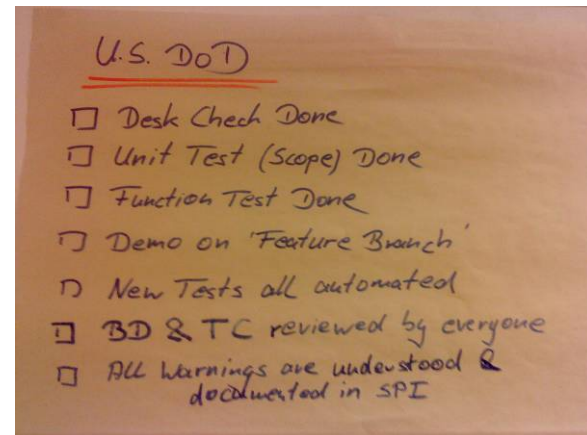
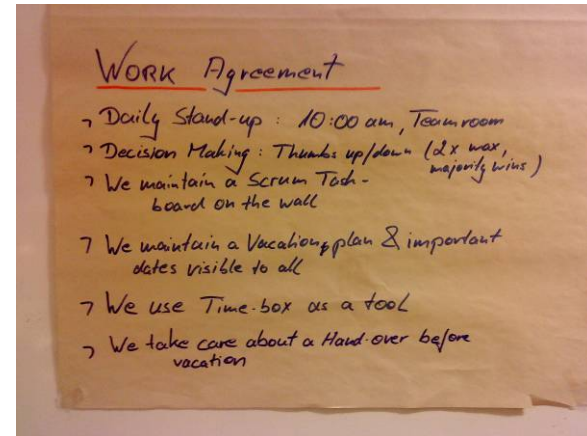
User Perspective



The image shows a blurred screenshot of a feature backlog table. The table has multiple columns, including a 'Requirement Area' column. A green box highlights a row in the 'Requirement Area' column, with the text 'Requirement Area' overlaid on it. The table contains various entries, likely representing user stories or requirements, with different colors (blue, red, green, yellow) highlighting different sections.

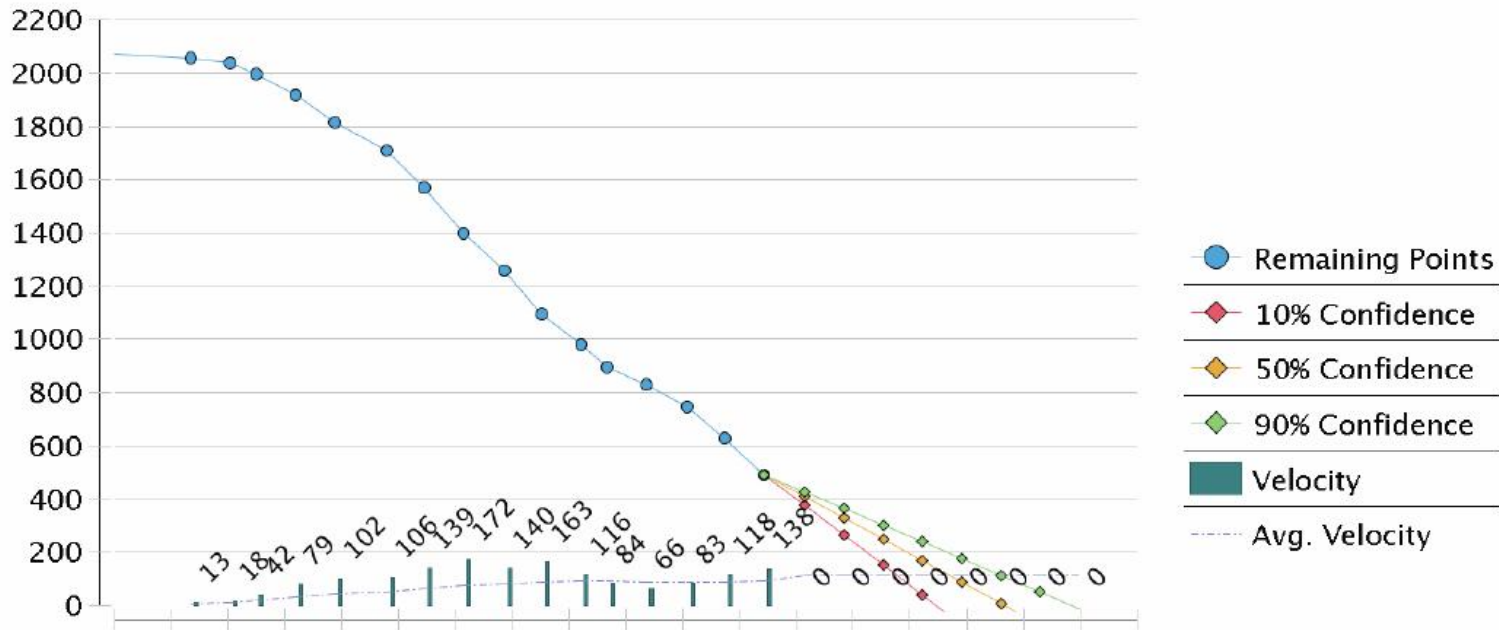
SELF ORGANIZATION

- › Shared Vision
- › Shared Working Agreement
- › Shared Definition of Done

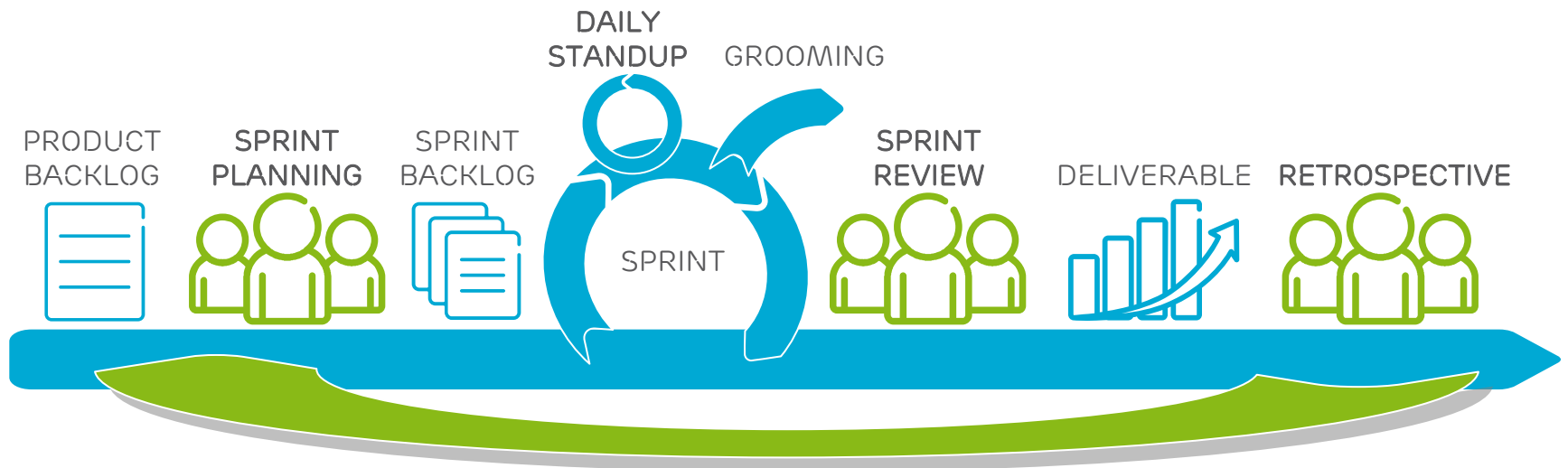


RELEASE PLANNING

Feature Burndown chart



SCRUM CEREMONIES



CO-ORDINATION



- › Scrum of Scrum (SoS)
 - Problem solving Meeting
 - Representatives from all Teams
 - Twice a week
 - Moderated
 - Time boxed

INTERMEDIATE “READY4AGILE” CHECK

› Coaches available



› Mindset changed



› Teams trained



› Backlog available



› Tools ready



OLD TOOLS AND NEW AGILE WOW

- › Tools designed to support product ownership for single domains (old WoW)
 - › Strict authority checks
 - › Strict domain checks
- › Today: Cross-Domain teams work together with shared code ownership





ERICSSON